💻 **Online**

Knowledge Co-Creation Program (Group and Region Focus)

Seminar on Aviation Security
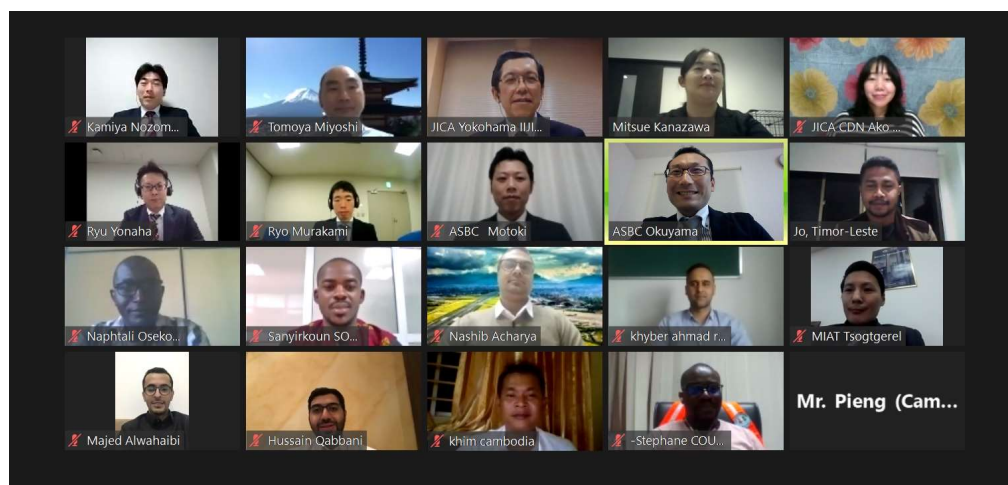

Program Period:

December 6- December 17, 2021

JICA

課題別研修「航空保安セミナー」

How do we improve aviation security ?

Gain insight to an essence of improvement
ideas on aviation security
more practical, more interactive,
more inspirational
from the experiences of Japan.

Outline

This program is designed for officers in charge of aviation security in their countries to learn about Japanese practice in aviation security based on ICAO related aviation security measures and regulations.

The sessions will be held online and will include self-study and discussions through web conferences.

All sessions are carried out in English.

The period of the program is from December 6 to December 17, 2021.

Capacity: 11 participants

JICA Knowledge Co-Creation Program (KCCP)

The Japanese Cabinet released the Development Cooperation Charter in February 2015, stated that "In its development cooperation, Japan has maintained the spirit of jointly creating things that suit partner countries while respecting ownership, intentions and intrinsic characteristics of the country concerned based on a field oriented approach through dialogue and collaboration. It has also maintained the approach of building reciprocal relationships with developing countries in which both sides learn from each other and grow and develop together." We believe that this 'Knowledge Co-Creation Program' will serve as a foundation of mutual learning process.

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For What?

Background & Objectives

With the diversification of terrorist attacks including aircrafts, the threat of terrorism to civil aviation sector remains serious. International Civil Aviation Organization (ICAO) has been taking measures for the improvement of aviation security, such as enhancement of operation capacity for Standards and Recommended Practices, while there still exists in developing countries the need to enhance such capacity due to lack of knowledge and experience in aviation security sector.

The aim of this program is to enhance capacity on aviation security in each country by providing practical knowledge on ICAO Standards and Recommended Practices as well as aviation security regulations, systems, programs, and measures in Japan.

To Whom?

Job Areas and Organizations

This program is designed for staffs of Governmental bodies on aviation security and management of airport.

The applying organization with the best intention to utilize the opportunity of this program will be highly valued in the selection.

Targeted Countries

Burkina Faso, Cambodia, Egypt, Iran, Laos, Maldives, Pakistan, the Philippines, Saint Vincent and the Grenadines

Participants who have successfully completed the program will be awarded a certificate by JICA.

When?

Online Program Period

From December 6, 2021
to December 17, 2021

Online Session with all

All participants will be connected via Zoom in the following time zones.

- **Japan** Time   18:00 - 21:00
- **Philippines** Time   17:00 - 20:00
- **Cambodia** Time   16:00 - 19:00
- **Laos** Time   16:00 - 19:00
- **Maldives** Time   14:00 - 17:00
- **Pakistan** Time   14:00 - 17:00
- **Iran** Time   12:30 - 15:30
- **Egypt** Time   11:00 - 14:00
- **Burkina Faso** Time   09:00 - 12:00
- **Saint Vincent and the Grenadines** Time
                                     05:00 - 08:00

*Due to the time difference, recorded videos of online sessions will be shared to the participants from Saint Vincent and the Grenadines. Extra follow up with the Japanese members is scheduled for Saint Vincent and the Grenadines only.

Where?

This program is carried out totally online, organized by JICA Yokohama Center. Participants will receive essential reading materials for self-study at their office or home. As the online homeroom and Q&A sessions are held to assist the learning process, Participants are required to have a certain IT environment. For details, see page 13.

Location in Japan

Narita Airport

Haneda Airport

Yokohama Center

How?

How to Learn

- Online Orientation
- Online Self-Study
- Online Interviews
- Online Lectures
- Online Workshops and Discussions
- Online Presentations
- Online Consultations
- Webinars

Watch   Listen   Experience   Study   Chat   Discuss   Present

Watch   Listen   Experience   Study   Interact   Discuss   Present

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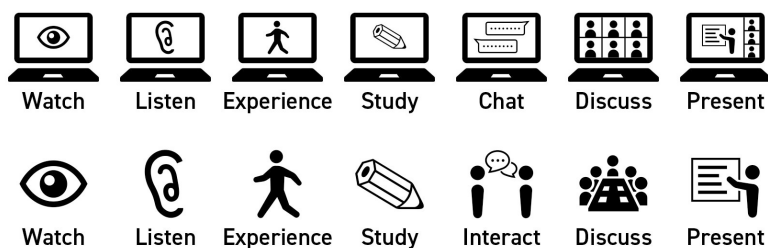
Language

English

Commitment to the SDGs

SUSTAINABLE DEVELOPMENT GOALS

9 INDUSTRY, INNOVATION AND INFRASTRUCTURE

17 PARTNERSHIPS FOR THE GOALS

Program Structure

I. Preliminary phase in a participant's home country
 (**1 month before the Online Program**)

Expected Module Output	Activities
1. To develop the Country Report in each respective country and to submit the report to JICA	Development of the Country Report and its submission to JICA by **November 29, 2021**. *All accepted applicants and their organizations are requested to develop the Country Report, and to submit the report by the above date. As for the format and contents for Country Report, please refer the* "ANNEX Ⅱ ".

II. KCCP Online Program (2 weeks)

Expected Module Output	Subjects/Agendas	Methodology
1. To deepen the understanding of the importance of international aviation security by learning the Japanese and other states systems and experiences	Aviation Security Administration System in Japan	Video Lecture & Webiner (YouTube & Zoom)
	Security Articles in Civil Air Transport Agreement	Video Lecture & Webiner (YouTube & Zoom)
	Japanese efforts on aviation security complying with the international standards	Video Lecture & Webiner (YouTube & Zoom)
	National Civil Aviation Security Program (NCASP) of Japan	Video Lecture & Webiner (Youtube & Zoom)
	Airport Security and Disaster Prevention in japan	Video Lecture & Webiner (YouTube & Zoom)
	Crisis Management	Video Lecture & Webiner (YouTube & Zoom)
2. To acquire basic knowledge on aviation security and security control systems conducted in Japan and by other international partners	National Civil Aviation Security Quality Control Program (NCASQCP) of Japan	Video Lecture & Webiner (YouTube & Zoom)
	National Civil Aviation Security Training Program (NCASTP) of Japan	Video Lecture & Webiner (YouTube & Zoom)
	Aviation Security Screening Procedure	Video Lecture & Webiner (YouTube & Zoom)

3. To identify aviation security problems in each participant's country, and seek the effective measures for them	Country Report Presentation and Discussion on the Current Situation and Challenges on Aviation Security in respective countries.	Video Lecture & Webiner (YouTube & Zoom)
	Action Plan Development, Presentation, and Discussion. *All participants are requested to develop an Action Plan based on his/her challenges on Aviation Security based on his/her Country Report.*	Consultation, Presentation and Discussion (Online)

Note：Contents are subject to change.

Instructors

Mr. MIYOSHI Tomoya（Course Leader）

Ministry of Land Infrastructure Transport and Tourism (MLIT)

Message: As the threat to civil aviation is evolving continuously, security personnel have the essential role in countermeasures to those. I am confident that this seminar will provide you with a good opportunity to improve your knowledge and experience about Aviation Security, which is a highly specialized and profound field.

Mr. YONAHA Ryu

Ministry of Land Infrastructure Transport and Tourism (MLIT)

Message: Robust aviation security cannot be achieved by strengthening it in one nation. It can be accomplished by sharing knowledge and best practices across borders, and by making all airport and aviation personnel more aware of security. In this course, we would share the actual cases in Japan as clearly as possible. We would feel grateful if we could cooperate with each other to enhance aviation security in each country through better communication with each and every participant.

Ms. KANAZAWA Mitsue（Course Leader）

Aviation Security Business Center (ASBC)

Message: Hello everyone! It is our pleasure to you to welcoming this course. I will be a facilitator for this course and will deliver some lectures too. We are looking forward to meet you during this online course and see you in December.

Mr. MOTOKI Akiyuki

Aviation Security Business Center (ASBC)

Message: Hello everyone! I will deliver some lectures during this course. Our expertise is security screening and we hope this course will share some new ideas on aviation security. We are looking forward to meet you online course in December.

Implementing Partner

Mr. OKUYAMA Yohei

Aviation Security Business Center (ASBC)

Message: Hello everyone! I hope this on-line course will share an opportunity for you to get new idea and knowledge for your work and I will support and maintain on-line course condition. We are looking forward to you to participate this course with plenty of the training materials.

Program Officer

Mr. IIJIMA Satoshi

Japan International Cooperation Agency (JICA) Yokohama Center

Message: Hello, friends! In this program, we focus on the Aviation Security as a key of the sustainable development for. Industry, infrastructure and transportation. Let's gain a new perspective on your work through discussions with the lecturer and other participants. I am looking forward to meeting you all.

Eligibility and Procedures

1. Expectations to the Applying Organizations

(1) This program is designed primarily for organizations that intend to address specific issues or problems identified in their operations. Applying organizations are expected to use the Program for those specific purposes.

(2) In this connection, applying organizations are expected to nominate the most qualified candidates to address the said issues or problems, carefully referring to the qualifications described in section III-3 below.

(3) Applying organizations are also expected to be prepared to make use of the knowledge acquired by the nominees (if accepted) for the said purpose.

2. Nominee Qualifications

Applying organizations are expected to select nominees who comply with the following qualifications.

(1) Essential Qualifications

1) Current Duties: to be administrative officers in charge of aviation security and management of airports.
2) Experience in relevant fields: to be in the position with more than 5 years of occupational experiences in the field of aviation security or airport management, and will be able to contribute to the country's aviation security work over a long period after completing the program.
3) Educational Background: to be a graduate of a university or the equivalent, with an academic background in civil aviation.
4) Age: to be under 50 years old in principle
5) Language Proficiency: to have a sufficient command of spoken and written English. Proficiency equivalent to TOEFL iBT 100 or above (This program includes active

participation in discussions, which requires high competence in English. Please attach an official certificate for English ability such as TOEFL, TOEIC, IELTS etc., if possible)

6) IT Requirements：
   a. Technology Proficiency
      ・ Basic computer skills such as, sending/receiving email with attachments, and using a web browser.
      ・ Online program is delivered using the following services, LMS (e-Learning IBM Cornerstone: "JICA-VAN"), Web Conferences (Zoom), Cloud Storage (GIGAPOD), and YouTube. Online tutorial and support by JICA will be limited. The ability to be self-directed in learning new technology skills are required.
   b. Internet Connection
      ・ High Speed Broadband Connection (at least 2Mbps).
      * Internet access charge incurred for this program shall be borne by the participating organizations.
   c. Hardware (Minimum Requirement)
      ・ Regular access to a computer, either from home or from the office.
      ・ Operating System: Windows or Mac OS (Updated version is preferred).
      ・ Processor: Intel Core 2 Duo or higher; 2GHz or higher
      ・ Memory: 4GB of RAM or higher
      ・ Hard Drive Space: 5GB free disk space
      ・ Browser: Google Chrome is preferred browser. (Edge, Firefox, Safari can be used)
      ・ Others: Webcam Microphone, and Audio output Device (Speaker or Headset)
   d. Software (which may be required)
      ・ Zoom Client for Meeting (https://zoom.us/download)
      * In case the use of Zoom in the participant's official PC is not authorized by the organization's IT administrator, please notify JICA at the time of application.

7) Health: must be in good health, both physically and mentally.

8) Time: Although the entire program will be held through online connection from all over the world, the time of the sessions basically follows Japanese time. Therefore, irrespective of time-zone differences, all the participants except Saint Vincent and the Grenadines must attend the program under the scheduled time conditions as shown in page19.

(2) Recommended Qualifications

1) Gender Consideration: JICA is promoting Gender equality. Women are encouraged to apply for the program.
2) PC Skills: Having basic computer skills of Microsoft Word, Excel and Power Point is desirable because this program have many exercises to prepare the reports and presentation materials by computer. It is also required to have an e-mail account..

3. Required Documents for Application

(1) Application Form: The Application Form is available at **the JICA office (or the Embassy of Japan) in the respective country.**
   *The Application Form should be typewritten in English. Please be sure to fill in the "e-mail" address in the Application Form (Part B. "contact information").

(2) Photocopy of Passport: Please submit it with the application form as it verifies the applicant's identity. If not, please submit the photocopy once obtained, or attach a photocopy of other official IDs.

   *The following information should be included in the photocopy:
     Name, Date of Birth, Nationality, Sex, Passport Number and Expiry Date

(3) Nominee's English Score Sheet: to be submitted with the application form, any official documentation of English ability is highly appreciated. (e.g., TOEFL, TOEIC, IELTS)

(4) Questionnaire: To be submitted with the Application Form. The format of Questionnaire is shown in the section VI "ANNEX 1" below of this General Information.

4. Procedures for Application and Selection

(1) Submission of the Application Document

Closing date for applications: **Please confirm the local deadline with the JICA office (or the Embassy of Japan) in the respective country.**
（All required material must arrive at **JICA Center in Japan** by **November 5, 2021**）
*As mentioned in 3. (1) above, Application Form should be typed in English.

(2) Selection

After receiving the documents through proper channels from each government, the JICA office (or the embassy of Japan) will conduct screenings, and then forward the documents to the JICA Center in Japan. Selection will be made by the JICA Center in consultation with concerned organizations in Japan. *The applying organization with the best intention to utilize the opportunity of this program will be highly valued in the selection.*

Qualifications of applicants who belong to the military or other military-related organizations and/or who are enlisted in the military will be examined by the Government of Japan on a case-by-case basis, consistent with the Development Cooperation Charter of Japan, taking into consideration their duties, positions in the organization, and other relevant information in a comprehensive manner.

The Government of Japan will examine applicants who belong to the military or other military-related organizations and/or who are enlisted in the military, taking into consideration of their duties, positions in the organization and other relevant information in a comprehensive manner to be consistent with the Development Cooperation Charter of Japan.

(3) Notice of Acceptance

The JICA office (or the Embassy of Japan) will notify the results **not later than November 15, 2021**.

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5. Additional Document(s) to Be Submitted by Accepted Candidates

(1) Country Report

Country Report－to be submitted by **November 26, 2021**.
Before the online program, only accepted candidates are required to prepare the Country Report (detailed information is provided in the section VI ANNEX "Country Report".) The Country Report should be sent to ASBC and JICA Yokohama by **November 26, 2021**, by e-mail to yictt1@jica.go.jp and kikaku@asbc.or.jp respectively. The report is used for training materials, and as a basis for discussions. **The Report should be typed in English, and should cover all items.**

*Please be sure to type the e-mail title as "202003191, CR"

(2) Country Report Presentation

In the beginning of the online program, each participant is requested to present

his/her Country Report respectively.

The presentation session will be held in the following manner.

1) Presentation should use Microsoft "**Power Point**".
   (Therefore, accepted participants are required to prepare their Country Report format both Word for prior submission and Power Point for presentation)
2) Each participant will be given a total of 25 minutes (15 minutes for presentation and 10 minutes for questions and answers and discussion.)
3) To make the report slides understandable, please put photos into the Power Point slides as many as possible.（within 5 MB）

6. Conditions for Participation

The participants of KCCP are required

(1) to strictly observe the program schedule,

(2) not to change the program topics,

(3) not to record or share the online contents without permission of JICA and its implementing partners,

(4) to inform program coordinator of any absence in advance,

[Conditions on deliverables by participants]

(5) not to put JICA logo on the Inception Report and the Action Plan,

(6) to accept that JICA does not necessary represent any statements written in the participant's deliverables,

(7) to put the participant's name, date, page number on the Inception Report, Action Plan, and related materials.

7. Awarding of Certificate

Participants who have successfully completed the program will be awarded a certificate by JICA.

Administrative Arrangements

1. Organizer (JICA Center in Japan)

   (1) **Center Name**: JICA Yokohama Center (JICA YOKOHAMA)
   (2) **Address**: 2-3-1 Shinkou, Naka-ku, Yokohama-shi, Kanagawa-ken,
             231-0001 Japan
      TEL:+81-45-663-3221
      FAX:+81-45-663-3265
      (81: country code for Japan, 45: local area code)
   (3) **Contact Program Officer**: Mr. IIJIMA Satoshi (yictt1@jica.go.jp)

2. Implementing Partner

(1) Name: - International Affairs Unit, Aviation Security Office, Aviation Safety and Security Planning Div., Aviation Safety and Security Dep, Japan Civil Aviation Bureau, Ministry of Land, Infrastructure, Transport and Tourism (MLIT)

          - Specialists Center of Port and airport Engineering (SCOPE)

(2) Contact:

    – MLIT

      Address: 2-1-3, Kasumigaseki, Chiyoda-ku, Tokyo 100-8918, Japan

      Tel: 81-3-5253-8111

    – ASBC

      Address: 1-10-13, Shiba, Minato-ku, Tokyo 105-0014, Japan

      Tel: 81-3-5439-6210

      E-mail: kikaku@asbc.or.jp

(3) Remark

      ASBC is a foundation, which is certified by the MLIT as an "AVSEC Training Institution" for providing training to Aviation Security Personnel in Japan.

(4) URL

- MLIT: URL http://www.mlit.go.jp/en/koku/index.html
- ASBC: URL http://asbc.or.jp/ (Japanese)

*Link to JICA HP (English/French/Spanish/Russian):

https://www.jica.go.jp/english/our_work/types_of_assistance/tech/acceptance/training/index.html

*YouTube of "Knowledge Co-Creation Program and Life in Japan" are viewable from the link below.

Knowledge Co-Creation Program and Life in Japan	
English ver.	https://www.youtube.com/watch?v=SLurfKugrEw
French ver.	https://www.youtube.com/watch?v=v2yU9lSYcTY
Spanish ver.	https://www.youtube.com/watch?v=m7l-WlQSDjI
Russian ver.	https://www.youtube.com/watch?v=P7_ujz37AQc
Arabic ver.	https://www.youtube.com/watch?v=1iBQqdpXQb4

Other Information

1. **Response to the time difference during the online program:**

   This program consists of On-time Orientation, Lectures, Presentations, Webinars, Interviews and consultations that are conducted online in order to enhance bilateral communication between lecturers and participants. Therefore, all participants must attend the program under the scheduled time conditions as below;

(1) Time:

   All the participants will assemble at the same time. As participants will attend from different time zones, please check the time for each country. All sessions will basically be conducted at the time frame below.

   Due to the time difference, recorded videos of online sessions will be shared to the participants from Saint Vincent and the Grenadines. Extra follow up with the Japanese members is scheduled for Saint Vincent and the Grenadines only.

Japan Time GMT+9	the Philippines Time GMT+8	Cambodia Time GMT+7	Laos Time GMT+7
18:00 – 21:00	17:00 – 20:00	16:00 - 19:00	16:00 - 19:00

Maldives Time GMT+5	Pakistan Time GMT+5	Iran Time GMT+3.5	Egypt Time GMT+2
14:00 - 17:00	14:00 - 17:00	12:30 – 15:30	11:00 - 14:00

Burkina Faso Time GMT+0	**Saint Vincent and the Grenadines** Time GMT-4
09:00 - 12:00	05:00 – 08:00

(2) Online Tool:

   ・"IBM Cornerstone"(JICA-VAN) will be used as e-Learning tool. Account information will be informed to all participants before the start of the online program.

   ・"Zoom" will be used as online program tool. Please download the application before the online program starts.

   ・YouTube will be used to provide the video lecture series. Participants can watch the

video lectures, whenever they have time in the e-Learning "JICA-VAN".

2. Schedule

The fixed schedule will be shared to the accepted candidates with the Notice of Acceptance.

Annex I

Questionnaire

Name of Applicant:

Country:

1. Which would your organization be classified in? Please tick off with (✔

1) Civil Aviation Authority	(	)
2) Airport Authority	(	)
3)Training Institution	(	)
(Planning, Instructor, etc.)		
4) Screening Service Provider	(	)
5) Other	(	)

2. How long have you been engaged in the security field of civil aviation?

    Year(s)_____ month(s)_____

3. What is your present position within your organization? Please tick off with (✔

1) Manager	(	)
2) Supervisor	(	)
3) Inspector	(	)
4) Others(＊)	(	)

＊please write your present position

Annex Ⅱ

The selected applicants must submit this report.

Country Report

All participants are required to submit this "Country Report" by e-mail at kikaku@asbc.or.jp and yictt1@jica.go.jp by November 2, 2021. Please complete the followings with "A4" size paper by using Microsoft "Word" etc. in English. Hand writing is unacceptable. **The Report should cover all items.**

_____

If there was/were previous participants who participated from your country or affiliation in the past, your country report should be based on and developed from the previous participant's action plan.

During the program, the participants will be required to make the Action Plan based on your Country Report.
Please read the followings, and complete your Country Report.

Country:
Name of Participant:
Name of Organization:

1. Socio-economic Information	
Country:	
Area: km²	GNP (or GDP) : US$ (as of 2020)
Population: (as of 2019)	Per Capita : US$ (as of 2020)
General Information on Socio-economic Condition of the country. (1) Economic Growth Rate: (2) Trade Value Details (during the last 3 years): 	

(3) Others:

Please attach an additional sheet(s) of paper if a given space is insufficient.

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2.   Outline of Airport Administration

(1) Basic Laws, Policies and Strategies related to Airport Management and Aviation Security in the country
(Please specify if different laws are applied to different types of airports.)

(2) Types of administration for airports in the country
(e.g., government, private enterprise, military, etc.)

(3) Number and location of airports by administration
(Please attach a location map with compass signs and scale of airports in the country.)

(4) Role of the Central (or Local) Government for airport Administration and Operation.

(5) Types of standards used (e.g., ICAO, Your country original, Foreign standard)
     If, foreign standard, which country standard is used?

Please attach an additional sheet(s) of paper if a given space is insufficient.

3. General information on all Airport Activities in the Country
Total annual numbers of landing and taking off in your country

Year	2016	2017	2018	2019	2020
Numbers					

Total annual numbers of domestic and international passengers in your country (Departures and arrivals)

	2016	2017	2018	2019	2020
Domestic					
International					

(Please indicates whether transit passengers are included or not.)

Total annual numbers of handling domestic and international air cargo in your country

	2016	2017	2018	2019	2020
Domestic					
International					

(Please indicates whether transit cargos are included or not.)

4.   Civil Aviation Security Organizations, System and Roles in the Country
Please describe the name of organizations, systems and role of each organization related to the civil aviation security in your country.

5.   Civil Aviation Security Policy, Programs
(1) Civil Aviation Security Policy

(2) Civil Aviation Security Program (name of project plan, established year, target year, name of organization responsible for program, name of stakeholders and funding.)

(3) Civil Aviation Security Quality Control Program.
(If your country may have, please describe the outline of program)

(4) Civil Aviation Security Training Program
(If your country may have, please describe the outline of program)

(5) Methods and system of the security screening for passengers, checked baggage and cargo.

(6) Measures related to the access control into the restricted area in the airport.

(7) Other subjects related to the Civil Aviation Security.
(If your country may have, please describe the outline of program)

6. Administrative Organization Chart
(Please attach the organization chart which you belong.)

7.Please describe your major concerns and challenges on Aviation Security Measures in your country, and what you want to learn especially during the program in Japan

Contents	Your concerns and challenges	What you want to learn from this program in Japan
- National Program and regulations		
- Preventive Measures		
- Response Measures		
- Quality Control		
- Training and Certification		

Country Report Presentation

In the beginning of the program, each participant is requested to present his/her Country Report respectively.

The presentation session will be held in the following manner.

① Presentation should be use of Microsoft **"Power Point"**.
   (Therefore, accepted participants are required to prepare their Inception Report format both Word for application and Power Point for presentation)

② Each participant will be given total 25 minutes (15 minutes for presentation and 10 minutes for questions and answers and discussion.)

③ To make the understandable report slides, please put photos into the Power Point slides as many as possible.

Annex Ⅲ

Action Plan (Sample)

Name/Proper Title:

Organization/Country :

1. What did you learn from Japanese system through this seminar?

And please write down the problems or issues which you identified to improve your country's security system.

	What you learned in Japan	**Problems or issues in your country**
a. National Program regulations		
b. Preventive measures		
c. Response measures		
d. Quality control		
e. Training and certification		
f. Others		

2. Please propose your Action Plan to solve above problems.

Theme of my action plan;

Goal;

Outputs;

Actions; as

follows

Outputs	Activities		Year 1				Year2				Year 3				Target	Partner coordination
			Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
1	1	(example) report to the office & seek approval of the A/P	-													
	2	set up the task force to implement the A/P		-												
	3	hold the workshop			-											
2	1															
	2															
3	1															
	2															

For Your Reference

JICA and Capacity Development

Technical cooperation is people-to-people cooperation that supports partner countries in enhancing their comprehensive capacities to address development challenges by their own efforts. Instead of applying Japanese technology per se to partner countries, JICA's technical cooperation provides solutions that best fit their needs by working with people living there. In the process, consideration is given to factors such as their regional characteristics, historical background, and languages. JICA does not limit its technical cooperation to human resources development; it offers multi-tiered assistance that also involves organizational strengthening, policy formulation, and institution building.

Implementation methods of JICA's technical cooperation can be divided into two approaches. One is overseas cooperation by dispatching experts and volunteers in various development sectors to partner countries; the other is domestic cooperation by inviting participants from developing countries to Japan. The latter method is the Knowledge Co-Creation Program, formerly called Training Program, and it is one of the core programs carried out in Japan. By inviting officials from partner countries and with cooperation from domestic partners, the Knowledge Co-Creation Program provides technical knowledge and practical solutions for development issues in participating countries.

The Knowledge Co-Creation Program (Group & Region Focus) has long occupied an important place in JICA operations. About 400 pre-organized programs cover a wide range of professional fields, ranging from education, health, infrastructure, energy, trade and finance, to agriculture, rural development, gender mainstreaming, and environmental protection. A variety of programs is being customized by the different target organizations to address the specific needs, such as policy-making organizations, service provision organizations, as well as research and academic institutions. Some programs are organized to target a certain group of countries with similar developmental challenges.

Japanese Development Experience

Japan, as the first non-Western nation to become a developed country, built itself into a country that is free, peaceful, prosperous and democratic while preserving its tradition. Japan will serve as one of the best examples for our partner countries to follow in their own development.

From engineering technology to production management methods, most of the know-how that has enabled Japan to become what it is today has emanated from a process of adoption and adaptation, of course, has been accompanied by countless failures and errors behind the success stories.

Through Japan's progressive adaptation and application of systems, methods and technologies from the West in a way that is suited to its own circumstances, Japan has developed a storehouse of knowledge not found elsewhere from unique systems of organization, administration and personnel management to such social systems as the livelihood improvement approach and governmental organization. It is not easy to apply such experiences to other countries where the circumstances differ, but the experiences can provide ideas and clues useful when devising measures to solve problems.

JICA, therefore, would like to invite as many leaders of partner countries as possible to come and visit us, to mingle with the Japanese people, and witness the advantages as well as the disadvantages of Japanese systems, so that integration of their findings might help them reach their developmental objectives.

Correspondence
For enquiries and further information, please contact the JICA office or Embassy of Japan.

Further, address correspondence to:
JICA Yokohama Center (JICA YOKOHAMA)
Address: 2-3-1, Shinkou, Naka-ku, Yokohama-shi, Knagawa-ken 231-0001, Japan
TEL: +81-45-6631-3221   FAX: +81-45-663-3265
("81" is the country code for Japan, and "45" is the local area code)